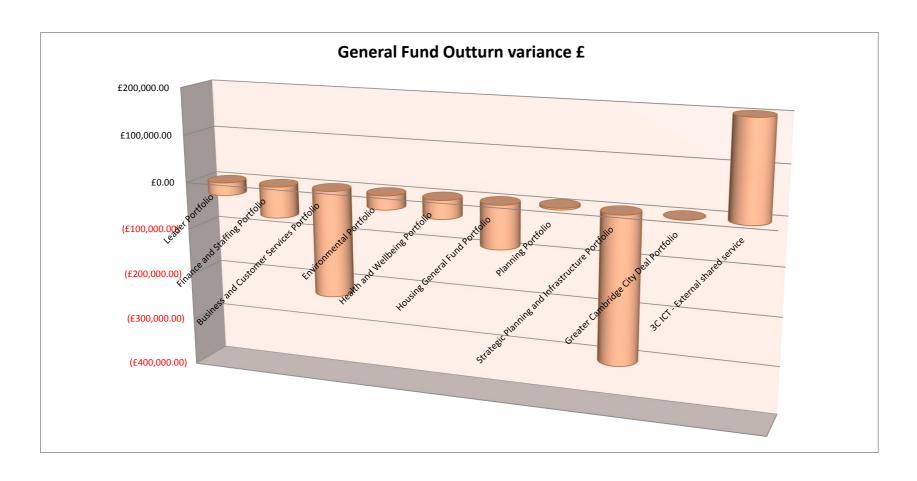
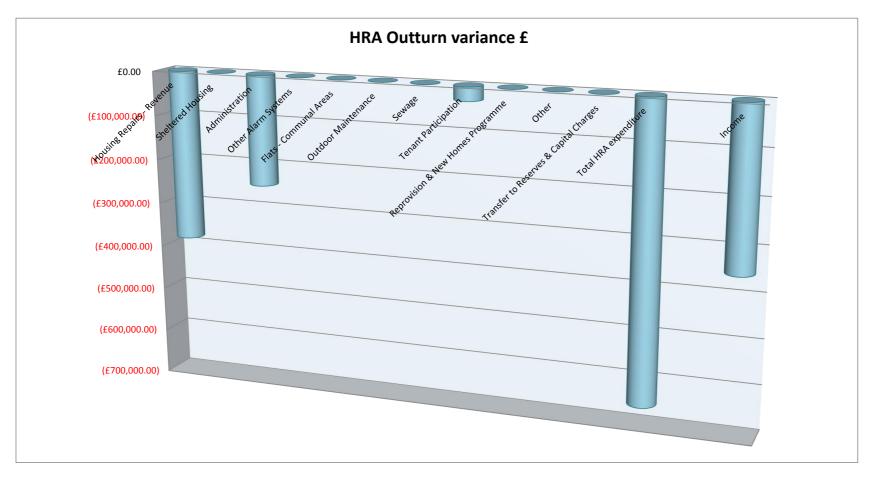
Portfolio	Full year Budget	Budget to date	Total expenditure	Variance to date	Variance to date	Budget Remaining	Projected (under)/Over Spending	Outturn Variance
	£	£	£	£	%	£	£	%
General Fund								
Leader Portfolio	£343,990.00	£221,605.00	£243,473.00	£21,868.00	10%	£100,517.00	(£26,900.00)	-8%
Finance and Staffing Portfolio	£3,507,810.00	£2,750,406.00	£2,008,045.00	(£742,361.00)	-27%	£1,499,765.00	(£65,574.43)	-2%
Business and Customer Services Portfolio	£2,151,430.00	£1,383,542.00	£1,241,484.00	(£142,058.00)	-10%	£909,946.00	(£223,527.42)	-10%
Environmental Portfolio	£6,249,200.00	£2,618,407.00	£2,589,341.00	(£29,066.00)	-1%	£3,659,859.00	(£29,120.00)	0%
Health and Wellbeing Portfolio	£287,990.00	£206,150.00	£134,369.00	(£71,781.00)	-35%	£153,621.00	(£38,500.00)	-13%
Housing General Fund Portfolio	£1,644,830.00	£965,720.00	£729,056.00	(£236,664.00)	-25%	£915,774.00	(£90,000.00)	-5%
Planning Portfolio	£2,675,290.00	£1,410,002.00	£946,763.00	(£463,239.00)	-33%	£1,728,527.00	£3,262.98	0%
Strategic Planning and Infrastructure Portfolio	£1,084,260.00	£704,007.00	£275,956.00	(£428,051.00)	-61%	£808,304.00	(£302,453.00)	-28%
Greater Cambridge City Deal Portfolio	£0.00	£0.00	£0.00	£0.00	100%	£0.00	£0.00	100%
3C ICT - External shared service							£200,000.00	100%
Total GF Allocated Portfolio Expenditure	£17,944,800.00	£10,259,839.00	£8,168,487.00	(£2,091,352.00)	-20%	£9,776,313.00	(£572,811.87)	-3%
Unallocated savings and precautionary				£408,468.00			£537,700.00	
Net General Fund Outturn forecast for the year				(£1,682,884.00)	-16%		(£35,111.87)	-0.20%
HRA								
Housing Repairs - Revenue	£4,364,520.00	£2,509,680.00	£2,229,524.00	(£280,156.00)	-11%	£2,134,996.00	(£380,000.00)	-9%
Sheltered Housing	£460,380.00	£509,534.00	£303,073.00	(£206,461.00)	-41%	£157,307.00	£0.00	0%
Administration	£3,362,814.00	£2,057,537.00	£1,718,519.00	(£339,018.00)	-16%	£1,644,295.00	(£245,000.00)	-7%
Other Alarm Systems	£0.00	(£26,519.00)	(£70,524.00)	(£44,005.00)	166%	£70,524.00	£0.00	100%
Flats - Communal Areas	£81.164.00	£56,799.00	£46,879.00	(£9,920.00)	-17%	£34,285.00	£0.00	0%
Outdoor Maintenance	£118.896.00	£185,991.00	£192,333.00	£6,342.00	3%	(£73,437.00)	£0.00	0%
Sewage	£6,670.00	£7,250.00	£5,561.00	(£1,689.00)	-23%	£1,109.00	£0.00	0%
Tenant Participation	£272,846.00	£174,264.00	£139,866.00	(£34,398.00)	-20%	£132,980.00	(£30,000.00)	-11%
Reprovision & New Homes Programme	£200,447.00	£154,710.00	£188,406.00	£33,696.00	22%	£12,041.00	£0.00	0%
Other	£93,640.00	£3,564.00	£6,601.00	£3,037.00	85%	£87,039.00	£0.00	0%
Transfer to Reserves & Capital Charges	£19,897,460.00	£3,537,280.00	£3,537,367.00	£87.00	0%	£16,360,093.00	£0.00	0%
Total HRA expenditure	£28,858,837.00	£9,170,090.00	£8,297,605.00	(£872,485.00)	-10%	£87,039.00	(£655,000.00)	-2%
Income	(020 670 600 00)	(C10 E00 100 CO)	(£18,609,418.00)	(£21,230.00)	0.11%	(£10,069,182.00)	(£351,160.00)	1%
Income	(£28,678,600.00)	(£18,588,188.00)	(£10,009,418.00)	(£21,230.00)	0.11%	(£10,009,102.00)	(2351,160.00)	1%
Total HRA	£180,237.00	(£9,418,098.00)	(£10,311,813.00)	(£893,715.00)	9%	£10,492,050.00	(£1,006,160.00)	-558%
Unallocated reduction for vacancies							£50,000.00	
Net HRA Outturn forecast for the year							(£956,160.00)	-531%

Portfolio	Full year Budget	Budget to date	Total expenditure	Variance to date		Budget Remaining	Projected (under)/Over Spending	
	£	£	£	£		£	£	
GF Capital								
Cambourne Offices	£150,000.00	£87,800.00	£20,503.00	(£67,297.00)	-77%	£129,497.00	£0.00	0%
ICT Development	£485,000.00	£299,444.00	£86,218.00	(£213,226.00)	-71%	£398,782.00	£0.00	0%
Waste Collection & Street Cleansing	£2,674,000.00	£37,000.00	£1,866,857.00	£1,829,857.00	4946%	£807,143.00	(£10,000.00)	0%
Awarded Watercourses and Air Quality	£100,000.00	£0.00	£221,700.00	£221,700.00	100%	(£121,700.00)	£0.00	0%
Repurchase of GF Sheltered Properties	£1,100,000.00	£733,334.00	£953,704.00	£220,370.00	30%	£146,296.00	£0.00	0%
Environmental Protection	£50,000.00	£0.00	£0.00	£0.00	100%	£50,000.00	(£50,000.00)	-100%
Improvement Grants	£770,000.00	£407,400.00	£417,119.00	£9,719.00	2%	£352,881.00	£0.00	0%
Grants-Provision of Social Hsg	£500,000.00	£333,334.00	£42,000.00	(£291,334.00)	-87%	£458,000.00	£0.00	0%
Refurbishment of GF Equity Share Properties	£50,000.00	£33,334.00	£2,485.00	(£30,849.00)	-93%	£47,515.00	£0.00	0%
Website Development	£70,000.00	£42,000.00	£8,488.00	(£33,512.00)	-80%	£61,512.00	£0.00	0%
Other (Mainly Capital Receipts)	£10,000.00	£0.00	£0.00	£0.00	100%	£10,000.00	£0.00	0%
Total GF Capital	£5,959,000.00	£1,973,646.00	£3,619,074.00	£1,645,428.00	83%	£2,339,926.00	(£60,000.00)	-1%
LIDA Conital								
HRA Capital	00,000,000	000 000 00	050,000,00	(£149,011.00)	-75%	£249,011.00	(£150,000.00)	-50%
Land	£300,000.00	£200,000.00	£50,989.00	· · · · · · · · · · · · · · · · · · ·	-75% -9%	,	£0.00	-50%
New Homes Programme	£6,941,590.00	£4,627,720.00	£4,219,132.00	(£408,588.00)	-9% -52%	£2,722,458.00		-24%
Reprovision of Existing Homes	£2,109,540.00	£1,406,360.00	£681,752.00	(£724,608.00)		£1,427,788.00	(£500,000.00)	
Repurchase of HRA Shared Ownership Homes Cash Incentive Grants	£300,000.00	£200,000.00	£1,068,293.00 £0.00	£868,293.00 £0.00	434%	(£768,293.00)	£0.00 £0.00	0%
	0.00£	£0.00			100%	00.03		100%
Housing Repairs - Capital	£8,193,940.00	£5,462,624.00	£3,502,594.00	(£1,960,030.00)	-36%	£4,691,346.00	(£200,000.00)	-2%
Total HRA Capital	£17,845,070.00	£11,896,704.00	£9,522,760.00	(£2,373,944.00)	-20%	£8,322,310.00	(£850,000.00)	-5%
Capital receipts								
Right to Buy	(£3,038,000.00)	(£2,105,742.00)	(£2,825,595.00)	(£719,853.00)	34%	(£212,405.00)	£0.00	0%
Equity Share-HRA	(£340,000.00)	£0.00	£3.796.00	£3,796.00	100%	(£343,796.00)	£0.00	0%
Equity Share - GF	(£1,231,835.00)	(£823,235.00)	(£768,339.00)	£54,896.00	-7%	(£463,496.00)	£0.00	0%
Other	(==,===,=====,	(2020,20000)	(:,)	,	100%	(, ,		100%
Grants & Contributions	(£32,222,390.00)	(£622,860.00)	(£664,085.00)	(£41,225.00)	7%	(£31,558,305.00)	£0.00	0%
Total Capital Receipts	(£38,082,225.00)	(£4,176,837.00)	(£4,254,223.00)	(£77,386.00)	2%	(£33,828,002.00)	£0.00	0%
Capital Total	(£14,278,155.00)	£9,693,513.00	£8,887,611.00	(£805,902.00)	-8%	(£23,165,766.00)	(£850,000.00)	6%
Сарпаі тогаі	(£14,278,135.00)	£9,093,313.00	20,001,011.00	(ためいつ,902.00)	-8%	(£23,100,700.00)	(た8つい,ひひひ.ひひ)	%0





Significant Items of Variance from Working Budget

General Fund Budget 2017/18 Q3 - Major Variances from Budget

Service Grouping	Reason for Outturn Variance	Cross reference to Performance report	Cross reference to Strategic Risk Register (4Risk)	Actual (Favourable) / Adverse Variance £	Projected (Favourable) / Adverse Variance £
Leader Portfolio					
Voluntary Sector Grants	Variance below threshold for investigation			1,739	(4,800)
Community Chest Grants	Variance below threshold for investigation			33,232	0
Sustainability	Variance below threshold for investigation			(8,464)	(8,400)
Community Safety Other net variances	Work on promoting community safety and general crime reduction is currently done through partnership working with the Police, County Council, Fire and Rescue service and Cambridge City Council. The primary objective is to undertake the work identified in our planned programme funded wholly through a £16k grant contribution from the Police and Crime Commission. There is a healthy sum in excess of £30k held in the SC Crime & Disorder Reduction Partnership Fund. Although this is a partnership fund, if agreed through the appropriate channels, SCDC could make a call on some of this to fund any relevant initiative (as can other partners). The only call to date on the SCDC base budget of £22k is our £7k contribution towards a crime strategy and assessment position held at County. Leaving £1k within the budget for the next four months should be enough to support any South Cambridgeshire initiative which would mean that together with salaries, we can return c. £13k back to general fund reserves.			(4,639)	(13,700)
Total variance for Portfolio	Variance for the Portfelia not investigated				
TOTAL VALIABLE TO FOILIOID	Variance for the Portfolio not investigated			21,868	(26,900)
Finance and Staffing	Not blank				
Portfolio			1		
Council Tax Support	The variance is a combination of staff savings due to the 4 vacancies in the team, some staff reducing their hours and also some staff not paying the pension contributions and use of an outsourced service, which, while cheaper than agency staff, reduces the staff saving realised on vacancies. Favourable variance to date is high because of lower than budgeted expenditure on Council Tax Support payments, however, since government grants are only received to cover the actual expenditure, this variance is not expected to remain following the final settlement at year end.	FS112 - Average number of days to process new HB/CTS claims FS113 - Average number of days to process HB/CTS change events SF740 - % Discretionary housing grant paid	STR5 - Welfare Reform	(811,683)	(40,410)
Rent Allowances				o	o
Rent Rebates				0	0
Corporate Management	The variance is due to a number of factores: variance to the budgeted staff pensions costs, recruitment at higher than budgeted grades, offset by savings on vacancies and recharges for external secondments.	CC303 - % total calls to the Contact Centre hangled CC307 - Average call answer time (seconds) CC305 - % of formal complaint responses sent within timescale (all SCDC) F3116 - Staff sickness days per FTE F5117 - Staff turnover	STR11 - Business Improvement & Efficiency, Development Control Improvement, Working Smarter and Commercialisation Programmes STR13 - Recruitment & Retention	(59,463)	(39,931)
Treasury Management	Variance below threshold for investigation	FS109 - % invoices paid in 30 days	STR4 - Medium Term Financial	(692)	0
Cost of NNDR Collection	The variance is driven by staff savings due to an unfilled vacancy in the team.	FS104 - YTD % NNDR collected	Strategy	(62,356)	(28,310)
Discretionary NNDR Relief				0	0
Cost of Council Tax Collection	The overspend is due to the use of Agency Staff to cover vacancies in the team, with forecast salaries underspend of £49k reversed by the Agency staff overspend of £74k	FS105 - YTD % Council Tax collected		189,643	24,981
3C SharedServicesProgramme Hub	The variance is due to £29k unbudgeted spend on Consultancy services for year to date, which forecast to continue, but will be shared by 3, then 2 Councils		STR12 - Shared Services Initiatives with other authorities	5,333	18,096
Miscellaneous Other pet verianees	Variance below threshold for investigation			(3,145)	0
Other net variances Total variance for Portfolio				(742.261)	(65,574)
Total variable for Portfolio	Net blank			(742,361)	(00,074)
	NOEDIGIK				
Business and Customer Services Portfolio					
Land Charges	The forecast variance is due to the £51k saving on staff costs offset by £19k unbudgeted spending on agency staff. Income for year to date exceeds budgets by £43k, but is expected to tail off through the year to total the budgeted value.			(75,969)	(32,036)
Elections	Forecast overpsend is due to the additional staff costs earlier in the year caused by the extra election. Other election costs are expected to be reimbursed by the Government later in the year.			229,398	7,900
Register of Electors	The variance is driven by the £23k savings on the cost of postage for year to date.			(62,919)	(21,280)

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Democratic Representation	The variance is due to unfilled vacancies in the team, offset by recruitment at higher than budgeted staff grades.			(182,844)	(15,307)
Policy & Performance	The variance is driven by staff savings due a number of unfilled vacancies in the team.		STR1 - Consultation and Engagement	(31,496)	(42,397)
Street Naming & Numbering	Variance below threshold for investigation			(2,867)	(
Communications	The variance is due to the staff costs exceeding budget for the year to date, this is due to recuitment of a web developer, funded from the saving made on the CEO vacancy earlier in the year, this is expected to continue for the rest of the year.			45,963	18,000
Economic Development	The variance is driven by staff savings due to the vacancies in the team.			(51,457)	(23,447)
Tourism Initiatives	Variance below threshold for investigation			(9,868)	(1,775)
Other net variances Total variance for Portfolio				(142,058)	(139,097) (223,527)
	Not blank				
Environmental Portfolio					
Awarded Watercourses	The saving is due to the vacancy of the Land Drainage Manager, partially offset by the rent costs increase during the year.			(5,518)	(10,100)
Footway Lighting	The projected overspend is based on the unbudgeted costs of repair and replacement work identified as part of a recent structural and electrical survery performed on 1800 lights within the district. Cabinet have recently tabled other investment ideas surrounding footway lighting e.g. replacing current lamps with LED ones – a pilot is currently running in lokleton with an estimated cost of £7k towards this initiative, a cost that is absorbed within the current projection statement			22,726	10,000
Single Shared Waste Service	implications that will need to be assessed in the lead-up to SCDC changing their dry recycling collection service from	ES418 - YTD % of household waste sent for reuse, recycling and composting ES408 - % of bins collected on schedule		126,441	100,000
Envirocrime Enf'men't Strategy	Variance below threshold for investigation			(3,412)	(1,700)
Food Safety	The projected saving on staffing costs (£9k) is complimented by additional forecast income received through the issue of safe food export certificates and the new fee imposed for Food Hygiene rating re-inspections agreed at the portfolio holder meeting in August which should raise a further £3k this year.			(11,057)	(11,900)
Environmental Health General	Other than staffing costs - £75k, this service has seen an increase of income generated from the licence fee that is set for administering houses of multiple occupations. It is envisaged that we should receive an excess income level of £4,000 from this licence fee this year	ES406 - % major non-compliances resolved (in rolling eyar)		(69,014)	(82,700)
Environmental Protection	The service has re-embedded itself following the return to work of 2 contaminated land officers from maternity leave and the fairly recent appointment of the scientific officer (air quality). While the service was getting back up-to-speed it was decided to continue using the specialist services of EPS to in effect backfill these roles and offer additional specialist advice on planning matters etc. This service level agreement cost £3,000 pcm and was not budgeted for within the service. The arrangement ceased at the end of June which meant that the financial pressure on the service has grown to £9k. EPS have also provided specialist advice and undertook an environmental assessment on a potential contaminated land site at Whittlesford. To date specialist advice on contaminated land investigations has cost £8k against an annual budget provision of £7k = £2k spending pressure has been accounted for on the position statement. At the time of writing this report, the income level attained from the issuing of Local Authority Pollution Prevention Control licences was still uncertain but the level seems to be on a downward trend in recent years. The annual budget currently stands at £9k but on reflection, if last year's total was a guide; indications are that there is likely to be a £6k pressure on this budget.			23,427	4,400
Emergency Planning	Variance not significant, therefore not investigated			(3,895)	(5,000)
Lineigency Fianting					
Licences	The projected salary saving within this service (£17k) is enhanced by a current increase in licence fee income of £7k. Assuming that the income budget is profiled correctly, it is proposed that this increased income is consolidated with the salary saving on the projection statement.	ES401 - % business satisfaction with regulation service		(33,958)	(24,420)
Licences	enhanced by a current increase in licence fee income of £7k. Assuming that the income budget is profiled correctly, it is proposed that this increased income is consolidated			(50,205)	(24,420)

State of control of the control of t						
Meeting of Portfolio	Localism	patch-based working within the district, £30k has been earmarked for utilising on community projects such as Timebanking (£20k), the provision of a faith audit (£3k), the setting up of the Northstowe Community Hub by providing furniture etc. (£5k) and running the community awards				(10,000)
Reaching and Willbaring Recording Report of the Committee of the Committ						0
Promotion If Purpose in the management of the common promotion of the commo	Total variance for Portfolio				(29,066)	(29,120)
Promotion If Purpose in the management of the common promotion of the commo		Not blank				
Equation to under this housing a make in compression and such according to the company of the co	Health and Wellbeing			ı		
Carbody, Younghouth Facilities Carbody Committee Commit	Portfolio					
we within the EURO (PACE) Intelligence of the Control of the special processor (the Control of the Special Spe	Children, YoungPeople&Families	Cambridge City Council through the South Cambridgeshire and Cambridge City Children and Young Peoples Area Partnership, administered by Cambridgeshire County Council. SCDC provides finance support for this partnership and as such the funds are held within SCDC's statement of accounts. The current balance in this fund stands at nearly £75k and at this level; it is proposed that the annual £10k that SCDC contributes to the partnership is withheld this			(5,036)	(10,000)
Moutains (Sentence Indianse) Walface not samificant, Beerdore not investigated 10 (7,781) (3,8,500) Housins (Senteral Fund) Income for Profital fund) No outlum variance projected, therefore not investigated 10 (8,855) No outlum variance projected, therefore not investigated 10 (8,855) Private Sector Leasing Scheme 10 (8,855) Private Scheme 10 (8,855)	Health and Wellbeing	lies within the EHO (Public Heath specialist) post which has remained vacant for the whole year to date and because of its specialist nature has not been backfilled. With 50% of this post's time being allocated to Heath & Welbleing, it is projected that there will be a 118k saving identified through this service. Income from organised sports activities and taster sessions has tailed-for a little now that the Paddleboarding activities have ceased but income levels from school holiday sports camps remains buoyant. To date, there is an unallocated sum of £5k on the Health and Wellbeing commitment business plan which can be directed towards initiatives that are steered by the corporate plan. For the purposes of this projection statement, it has been assumed that this £5k will be "given-up" either towards other		an ageing polulation	(58,294)	(23,000)
Mote is Variance of Protriolio Total variance for Portfolio No outburn variance projected. Perefore not investigated projected. Perefore not investigated work, with first property verted only in October 2017 Stategic Housing No outburn variance projected, Perefore not investigated work, with first property verted only in October 2017 Stategic Housing No outburn variance projected, Perefore not investigated work, with first property verted only in October 2017 Stategic Housing No outburn variance projected, Perefore not investigated work, with first property verted only in October 2017 Stategic Housing No outburn variance projected, Perefore not investigated work, with first property verted only in October 2017 Stategic Housing No outburn variance projected, Perefore not investigated work, with first property verted only in October 2017 Stategic Housing No outburn variance projected, Perefore not investigated work, with first property verted only in October 2017 Travellers States No outburn variance projected, Perefore not investigated (A.4.4.4.4.4.4.4.4.4.4.4.4.4.4.4.4.4.4.4	Northstowe, Healthy New Town				0	0
Other net variances or Portfolio (71,781) (38,509) Housina (General Fund) No cutturn variance projected, therefore not investigated (85,407) (61,207) Finder Sector Leasing Scheme (85,407) Finder Sector Leasing Scheme (95,407) No cutturn variance projected, therefore not investigated (85,407) Finder Sector Leasing Scheme (95,407) No cutturn variance projected, therefore not investigated (95,407) Finder Sector Leasing Scheme (95,407) Finder Sector Leasing Scheme (95,407) No cutturn variance projected, therefore not investigated (95,407) Finder Sector Leasing Scheme (95,407) No cutturn variance projected, therefore not investigated (95,407) Finder Sector Leasing Scheme (95,407) No cutturn variance projected, therefore not investigated (95,407) Finder Sector Leasing Scheme (95,407) No cutturn variance projected, therefore not investigated (95,407) Finder Sector Leasing Scheme (95,407) No cutturn variance projected, therefore not investigated (95,407) Finder Sector Leasing Scheme (95,407) No cutturn variance projected, therefore not investigated (95,407) Finder Sector Leasing Scheme (95,407) No cutturn variance projected, therefore not investigated (95,407) Finder Sector Leasing Scheme (95,407) No cutturn variance projected, therefore not investigated (95,407) Finder Sector Leasing Scheme (95,407) Find	Mobile Warden Schemes	Variance not significant, therefore not investigated		Siomari acco	(8,452)	(5,500)
Housing General Funds Loans for Mose Purchase atc. Loans for Mose Purchase atc. No coultur variance projected, therefore not investigated of the second o	Other net variances					0
Loate for House Purchase etc. 10-bits Association Support 10-bits Associ	Total variance for Portfolio				(71,781)	(38,500)
Loate for House Purchase etc. 10-bits Association Support 10-bits Associ		Not blank				
Loate for House Purchase etc. 10-bits Association Support 10-bits Associ	Housing (General Fund)					
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Private Sector Leasing Scheme service, with O1 and O2 spent on business set-up/repeatory work, with O1 and O2 spent on business set-up/repeatory work, with first property rented only in October 2017 Strategic Housing No outturn variance projected, therefore not investigated (28,945) (28,945) (28,945) (3,108) (28,945) (3,108	Letting & Advisory Service	Variance not significant, therefore not investigated			751	0
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GF Sheltered Properties No outturn variance projected, therefore not investigated Other net variances Other net variances Total variance for Portfolio Not Blank Planning Portfolio The main reason for the adverse variance is projected £150k less income from chargeable services than budgeted for and a projected unbudgeted cost of appeals of approximately £80k in the year. This is partially offset by staff costs saving of £49k, including Agency Staff. The variance is made up of underspends in a number of areas on consultancy budgets due to the delays with the Local Plan. The variance includes £178k potential rollovers into the next year, subject to approval of the Planning Policy Earmarked reserve, which will then receive any underspend in the year to be used in the future years, when the Local Plan work takes place. This is a shared service, therefore visibility of expenditure to date can be low. Projected overspend of £80k will be covered by withdrawal from the reserve transferred from SCDC to our Shared Service lead partner at the time the	Travellers Sites	No outturn variance projected, therefore not investigated			(44,444)	0
Other net variances Total variance for Portfolio Not blant Planning Portfolio The main reason for the adverse variance is projected £150k less income from chargeable services than budgeted for and a projected unbudgeted cost of appeals of approximately £80k in the year. This is partially offset by staff costs saving of £49k, including Agency Staff. The variance is made up of underspends in a number of areas on consultancy budgets due to the delays with the Local Plan. The variance includes £178k potential rollovers into the next year, subject to approval of the Planning Policy Earmarked reserve, which will then receive any underspend in the year to be used in the future years, when the Local Plan work takes place. This is a shared service, therefore visibility of expenditure to date can be low. Projected overspend of £80k will be covered by withdrawal from the reserve transferred from SCDC to our Shared Service lead partner at the time the	Improvement Grants	No outturn variance projected, therefore not investigated			(3,901)	0
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date can be low. Projected overspend of £80k will be Building Control Service covered by withdrawal from the reserve transferred from SCDC to our Shared Service lead partner at the time the	Planning Policy	areas on consultancy budgets due to the delays with the Local Plan. The variance includes £178k potential rollovers into the next year, subject to approval of the Planning Policy			(205,370)	(266,915)
		in the year to be used in the future years, when the Local Plan work takes place.				

Open Space Agreement	No outturn variance projected, therefore not investigated		(4,095)	0
Conservation	Variance not significant, therefore not investigated		(14,715)	6,165
Museums	No outturn variance projected, therefore not investigated		9	0
Enforcement Issues	Variance not significant, therefore not investigated	STR2 - Gypsy and Travellers and	(27,584)	4,306
Illegal Encampments	No outturn variance projected, therefore not investigated	those not meeting new definition	(1,730)	0
Other net variances			0	0
Total variance for Portfolio			(463,239)	3,263

	Not blank			
Strategic Planning and Infrastructure Portfolio				
Growth Agenda/Northstowe	The variance is driven by £370k underspend of salaries due to a large number of unfilled vacancies in the team. This is brought down by amended timing of the fees for Waterbeach, which are now expected early in the following year. However, overall fees are expected to be £84k less than budgeted		(414,764)	(285,853)
Transport Initiatives & Policy	The saving is due to the delays in autorisation and implementation of projects, such as Community Rail Partnership and includes £3k staff saving against budget.		(13,287)	(16,600)
Other net variances			0	0
Total variance for Portfolio			(428,051)	(302,453)
	Not blank			
3C ICT - External Shared Service	Current ICT base budget provided by HDC on 29/12/16 is c. £1,126,000 and was based on the original business case which has now been revised. According to the recent Budget Modelling statement, the new Baseline budget for SCDC in 2017/18 should be restated as £1,404,000. This corrects assumptions written into the original business case and brings in-line the implications of bringing Northgate into 32 and the upifft in Microsoft licensing costs. Projected spend against this is c.£1,324,000 this year.			200,000
	Not blank			
Total for General Fund Revenue			(2,091,352)	(572,812)

Significant Items of Variance from Working Budget

Housing Revenue Account 2017/18 Q3 - Major Variances from Budget

Service Grouping Reason for Outturn Variance		Cross reference to Performance report	Cross reference to Strategic Risk Register (4Risk)	Actual (Favourable) / Adverse Variance £	Projected (Favourable) / Adverse Variance £
Housing Repairs - Revenue					
Housing Repairs - Revenue					
Revenue Maintenance	Provected favourable outturn is due to savings resulted from re-tendering the cyclical maintenance contracts, which resulted in lower costs against budget. There will be an additional £200k from the Response Maintenance budget, which is savings delivered by moving to a Price-Per-Property contract with Mears (from April 2017).	AH204 - % tenants satisfied with responsive repairs		(280,156)	
Other net variances				0	
Total variance for Service				(280,156)	(380,000)
	Not blank				
Administration	+	-			l .
Administration	+				
Administration	Anticipated savings are due to the staff vacancies in the team and also due to the recharges for the Head of Housing acting as interim Head of Housing for City Council, which is expected to bring SCDC unbudgeted income through the 50% recharge for her time and additional recharges for the Housing Director's work for the Combined Authority.			(339,018)	(245,000)
Other net variances				0	0
Total variance for Service				(339,018)	(245,000)
	Not blank				
Tenant Participation			1	1	
Tenant Participation	The underspend is anticipated due to the Community Grant not being taken up to date, with the potential it will remain unspent at year end.			(34,398)	(30,000)
Other net variances				0	0
Total variance for Service				(34,398)	(30,000)
Reprovision & New Homes Programme					
Re-provision and New Homes	The variance for year to date is due to the £62K of Yr 2016/17 recharges still to be invoiced to Cambs County Council and also £15K of recharges due for the current year still to be recharged	AH211 - Average days to re-let all housing stock		33,696	
Other net variances				0	
Total variance for Service				33,696	0
	Not blank				
	Not blank				
Income	+				
HRA Interest	The positive variance is forecast based on the increased interest due to the high level of cash balances and additional lending to Ermine Street Housing	FS102 - % Housing Rent collected		(21,230)	(351,160)
Total variance for Service				(21,230)	(351,160)
Other net variances				0	0
	Not blank				

Var. lines of income consusting activities agrees the Council	Budget	Budget	Actuals	Variance
Key lines of income generating activities across the Council	for full	for year	for year	(positive)/
	year	to date	to date	negative
	£	£	£	£
Land Charges	(£254,360.00)	(£180,855.00)	(£223,535.00)	(£42,680.00)
Trade waste (a)	(£3,517,900.00)	(£3,465,210.00)	(£3,556,942.00)	(£91,732.00)
Refuse Recycling Credits (a)	(£1,180,000.00)	(£590,000.00)	(£494,806.00)	£95,194.00
Paper Recycling (a)	(£307,700.00)	(£180,120.00)	(£147,413.00)	£32,707.00
Other Environmental Health charging services	(£95,930.00)	(£50,149.00)	(£22,622.00)	£27,527.00
Taxi Licensing Fees and Charges	(£170,000.00)	(£111,330.00)	(£166,280.00)	(£54,950.00)
Licences under Acts - Fees and Charges	(£115,000.00)	(£79,840.00)	(£89,102.00)	(£9,262.00)
Private sector leasing scheme	(£525,200.00)	(£349,380.00)	£918.00	£350,298.00
Travellers Sites Rents	(£109,700.00)	(£73,120.00)	(£80,661.00)	(£7,541.00)
Development Control Fees	(£1,915,000.00)	(£1,276,664.00)	(£1,078,815.00)	£197,849.00
Development Control Pre-App Fees	(£120,000.00)	(£80,000.00)	(£131,109.00)	(£51,109.00)
New Communities Charges for Services	(£431,240.00)	(£273,500.00)	(£241,003.00)	£32,497.00
New Communities Pre-App Fees	(£75,000.00)	(£47,740.00)	(£114,465.00)	(£66,725.00)
Total	(£8,817,030.00)	(£6,757,908.00)	(£6,345,835.00)	£412,073.00

⁽a) Shared service with Cambridge City Council - figures represent total for the service.